



FINANCIAL REVIEW

NATIONAL INFRASTRUCTURE SUMMIT

IN ASSOCIATION WITH

Deloitte.

12-13 June 2019
Grand Hyatt Melbourne

SUMMIT DAY ONE
WEDNESDAY 12th JUNE, 2019

08:10 Opening Remarks

08:15 Welcome from the Editor-in-Chief

Michael Stutchbury, *Editor-in-Chief, The Australian Financial Review*

Luke Houghton, *Asia Pacific Lead Partner - Infrastructure and Capital Projects, Deloitte*

THE FUTURE OF INFRASTRUCTURE

08:30 **MINISTERIAL KEYNOTE** | Australia's Future Infrastructure Landscape

The Hon. Alan Tudge MP, **Minister for Cities, Urban Infrastructure and Population**

09:00 **KEYNOTE** | Access, quality and cost: A community-centred approach to infrastructure planning and delivery

Romilly Madew AO, *CEO, Infrastructure Australia*

09:20 **PANEL** | Growth vs Congestion – Managing Population in our Capitals

- How do we best plan for population growth to mitigate against congestion?

Romilly Madew AO, *CEO, Infrastructure Australia*

Marion Terrill, *Transport and Cities Program Director, Grattan Institute*

Professor Peter McDonald, *Professor of Demography, University of Melbourne*

Moderator: Michael Stutchbury, *Editor in Chief, The Australian Financial Review*

09:50 **PANEL** | Mega Projects, Mega Problems – Addressing the challenges of delivering on time and on budget

- Why can't we get big infrastructure right?
- What's wrong with the planning process?
- How do we reduce costs associated with the bidding process?
- What value does community buy-in offer for large infrastructure projects?

Joe Barr, *CEO, John Holland*

Marco Assorati, *Executive Director APAC, Salini Impregilo*

Graeme Newton, *CEO, Cross River Rail Delivery Authority*

Andrew Head, *CEO, WestConnex*

Louise Adams, *Managing Director – Australia & New Zealand, Aurecon*

Moderator: Mark Ludlow, *Brisbane Bureau Chief, The Australian Financial Review*

10:30 Morning Refreshments and Networking

11:00 PANEL | Lifting our Game on Engineering Risk Assessment

- Why can't we get the engineering right?
- Project governance - How do you measure, monitor and report on risk?
- How can technology help get it right?
- Talent and experience – How do we attract the right skills to effectively deliver project outcomes
- Is the NSW 10 Point Plan working?

Bede Noonan, *Managing Director*, **Acciona Geotech Holdings**

Jon Davies, *CEO*, **Queensland Major Contractors Association**

Camilla Drover, *Executive Director Motorways Division*, **Roads & Maritime Services**

Simon Draper, *CEO*, **Infrastructure NSW**

Moderator: Jenny Wiggins, Senior Companies Reporter, The Australian Financial Review

11:35 Keynote: Smart Mobility

Rahul Gupta, *Global Leader, Smart Infrastructure*, **Deloitte (USA)**

11:50 Technology and innovation: the impact on global infrastructure

How is the use of data and digitisation enabling transitions across infrastructure, from the rise of electric vehicles and micro-mobility, to the development of smart cities, to supporting predictive maintenance?

Peter Durante, *Head of Technology and Innovation*, **Macquarie Infrastructure and Real Assets**

12:10 PANEL | Is Transport Technology The Key to Busting Congestion?

- The future of transport – how best to embrace the disruption?
- What is the impact of “on demand” transport on fixed services
- How fast will we go autonomous?
- How successful is on-demand transport?
- Why are companies going electric?
- How are transport operators embracing the disruption?

Angela Davis, *General Manager Technology – NSW Assets & WestConnex*, **Transurban**

Behyad Jafari, *CEO*, **Electric Vehicle Council**

Henry Greenacre, *General Manager of JUMP by Uber*. **ANZ**

Moderator: Simon Evans, Senior Writer, The Australian Financial Review

12:50 PANEL | China's Emerging Presence in Infrastructure

- Are Australian companies missing out on opportunities because the Federal government hasn't signed up to the OBOR?
- What are the Risks and Rewards of China Belt & Road Initiative for Australian Companies?
- Will Australian companies benefit if states, like Victoria, sign their own agreements with China?
- Challenges politics presents for Australian companies trying to do business in China

Professor Nick Bisley, *Head of the School of Humanities and Social Sciences*, **La Trobe University**

Jayne Whitney, *Chief Strategy Officer*, **John Holland**

Derek Lai, *Belt and Road Global Leader and Vice-Chair*, **Deloitte China**

Moderator: Angus Grigg, National Affairs Correspondent, The Australian Financial Review

13:30 Lunch and Refreshments

	STREAM A	STREAM B
14:20	<p>Chair: Kellie Nuttall, <i>National Leader, Analytics and Artificial Intelligence, Deloitte</i></p> <p>PANEL Major Infrastructure Project Updates</p> <ul style="list-style-type: none"> • Update Inland Rail Program • Melbourne Airport Link • Canberra Metro • Westport Project • QLD infrastructure update <p>Richard Wankmuller, <i>CEO, Inland Rail</i> Duncan Edghill, <i>Deputy Director-General, Transport Canberra</i> Lorie Argus, <i>Chief of Parking & Ground Access, Melbourne Airport</i> Damian Gould, <i>CEO, Building QLD</i> Nicole Lockwood, <i>Chair, Westport Taskforce</i> <i>Moderator:</i> Jo Crew, <i>Partner, Norton Rose Fulbright</i></p>	<p>Chair: Liesbet Spanjaard, <i>Partner Financial Advisory, Deloitte</i></p> <p>PANEL The Regulatory Approach to Transport Infrastructure</p> <p>Dr. Alison Roberts, <i>CEO, A4NZ</i> Michael Cosgrave, <i>Executive General Manager, ACCC</i> Claire Forster, <i>Partner, Norton Rose Fulbright</i> Dr. Geoff Allan, <i>Chief Operating Officer, National Transport Commission</i> <i>Moderator:</i> Jenny Wiggins, <i>Senior Companies Reporter, The Australian Financial Review</i></p>
14:55	<p>PANEL What Opportunities lie ahead for Australia's Smart Cities?</p> <p>Daniel Adams, <i>Project Manager and Economic Development Coordinator, City of Prospect, SA</i> Tony Wauchope, <i>ICT Innovation and Planning Manager, Brisbane City Council</i> Noni Shannon, <i>Partner, Norton Rose Fulbright</i> <i>Moderator:</i> Yolanda Redrup, <i>The Australian Financial Review</i></p>	<p>PANEL High Speed vs Fast Rail</p> <ul style="list-style-type: none"> • Does Australia need faster rail networks and where should they be located, between regional cities or capital cities? • What is the difference between fast rail and high speed rail? • Could faster rail links solve congestion problems in big cities by encouraging people to move to regional cities? • How would Australia pay for a high speed rail line? <p>Danny Broad, <i>CEO, Australasian Railway Association</i> John Hearsch, <i>President, Rail Futures Institute</i> <i>Moderator:</i> Simon Evans, <i>Senior Writer, The Australian Financial Review</i></p>

15:30	Afternoon Tea	
	STREAM A	STREAM B
15:55	<p>PANEL City Deals - Vision for Precinct and Infrastructure Delivery</p> <p>Sam Sangster, <i>CEO, Western City & Aerotropolis Authority</i> Martin Cutter, <i>CEO, City of Geelong</i> Scott Waters, <i>CEO, City of Darwin</i> Philip Davies, <i>Partner, Infrastructure Advisory, Deloitte</i> Moderator: Angus Grigg, <i>National Affairs Correspondent, The Australian Financial Review</i></p>	<p>PANEL Conflict & Competition in Port Infrastructure –How to Make Australia’s Ports More Competitive?</p> <p>Craig Carmody, <i>CEO, Port of Newcastle</i> Marika Calfas, <i>CEO, NSW Ports</i> Brendan Bourke, <i>CEO, Port of Melbourne</i> Moderator: Mark Ludlow, <i>Brisbane Bureau Chief, The Australian Financial Review</i></p>
16:30	<p>PANEL Creating a 21st Century Transport Hub</p> <p>Ben Griffin, <i>Managing Director, Geon Property</i> Dr Jon Lamonte, <i>CEO, Sydney Metro</i> Matina Papathanasiou, <i>Deputy Head of Global Infrastructure, QIC</i> Kylie Rampa, <i>CEO, Property Australia (Lendlease)</i> Moderator: Patrick Durkin, <i>Melbourne Bureau Chief, The Australian Financial Review</i></p>	<p>CASE STUDY Data & Location-Based Technology in Action– The science transforming decision-making at VicRoads</p> <ul style="list-style-type: none"> • ArcGIS Online Operational Dashboard: Understanding the data captured in real-time • Addressing how technology is being used as data analytics workbench to generate insight from structures crossed by heavy trucks across the state. • How the technology provides insight for better maintenance and monitoring of the assets at risk • How data sharing culture and collaboration across different business areas lends itself to greater understanding of road network and assets <p>Dr Sheelan Vaez, <i>Head of Spatial Insights and Analytics, VicRoads</i></p>

17:10 **Networking Drinks**

SUMMIT DAY TWO
THURSDAY 13th JUNE, 2019

08:45 Opening Remarks

09:00 MINISTERIAL KEYNOTE |: Shaping Victoria- Policy developments impacting Infrastructure and Transport

The Hon. Daniel Andrews MP, **Premier of Victoria**

Q&A Patrick Durkin, *Melbourne Bureau Chief, The Australian Financial Review*

09:30 MINISTERIAL KEYNOTE |: NSW Transport Outlook - Future Plans for Transport Delivery and Functionality

The Hon. Andrew Constance MP, **NSW Minister for Transport and Roads**

Q&A Jenny Wiggins, *Senior Companies Reporter, The Australian Financial Review*

10:00 PANEL | Investor View - Where Investors are putting their money

Nik Kemp, *Head of Infrastructure, AustralianSuper*

Benedicte Colin, *Director – Infrastructure Investments, CDPQ*

Richard Timbs, *Senior Director / Sector Lead Infrastructure Ratings, S&P Global Ratings*

James Riddell, *Global Leader, Infrastructure M&A, Deloitte*

Moderator: James Thomson, The Australian Financial Review

10:40 Morning tea & Refreshments

11:10 Economic Outlook : Opportunities for Investment

Nicki Hutley, *Partner, Deloitte Access Economics*

11:30 PANEL | How Do We Pay for Future Infrastructure Projects?

- Is the asset recycling boom over?
- Driving consistency to enable projects to be compared across asset classes and regions
- The emergence of social infrastructure priorities

Leilani Frew, *CEO, IPFA*

Michel Masson, *CEO, Infrastructure Victoria*

Adrian Dwyer, *CEO, Infrastructure Partnerships Australia*

Moderator: Mark Ludlow, Brisbane Bureau Chief, The Australian Financial Review

12:10 IN CONVERSATION| Exploring US Infrastructure Opportunities – What does the Landscape look like for Australian Businesses?

- What opportunities exist in the US market under Trump?
- What does competition look like and what are the comparative realities for companies operating in Australia vs US
- What does risk allocation look like in US markets?
- Insight into the US Market

Deepa Bharadwaj, *Executive Director of Infrastructure, IFM Investors*

Rob Stewart, *Managing Partner, Global Infrastructure Partners*

Moderator: Angus Grigg, National Affairs Correspondent, The Australian Financial Review

12:50 PANEL | Infrastructure and Australia's National Interest

- Should we mandate so more major infrastructure projects are awarded to Australian entities?
- What sovereign risk checks should be applied when awarding to International firms?
- Are certain countries of origin too risky for projects of national importance?

John Georgiou, *Chairman*, **Georgiou Group**

Lindsay Le Compte, *Executive Director*, **Australian Constructors Association**

Enrique Blanco, *Managing Director*, **Ferrovial Agroman Australia**

Kiri Parr, *Principal*, *Regional Legal Counsel*, **Arup**

Moderator: Jenny Wiggins, *Senior Companies Reporter*, **The Australian Financial Review**

13:30 Closing remarks

13:40 Close of Conference and Lunch