## NRF EMEA Competencies Summary of Competencies

Stretch	Stretch & Grow	Look up	Look up and out	All in for	All in for one NRF
High Performing People & Teams	Exceptional Client Service	Ambitious Strategy	Business Growth & Innovation	Inclusive Leader	Financial & ( Acumen
Identifies, empowers and	Delivers high quality,	Sets strategy that	Demonstrates an	Creates an environment	Demonstrates
develops the skills and	personalised client service	demonstrates courageous	Entrepreneurial mindset.	where all individuals feel	comprehensiv
capabilities to enhance	that meets and exceeds the	ambition (delivers	Experiments with new ideas	valued, listened to, respected	understanding
organisational performance	clients' expectations. Actively	exceptional results), drives	and expands knowledge with	and included. Drives diversity	principles in t
and contributions. Supports	requests and acts on client	sustainable growth and	external sources . Focuses	and representation, equity	managing a s
employees through	feedback. Demonstrates	supports the firm's	on developing and	and faimess in all aspects of	profitable bus
mentoring, coaching, well-	excellent stakeholder	competitive position through	maintaining existing client	work. Is curious and seeks to	drive growth
being initiatives, and shares	management; effective	global collaboration.	relationships, making	understand and learn from	cost. Can ané
knowledge to support	communication,	Considers global trends and	connections between	different perspectives.	interpret data
colleagues' development.	responsiveness, builds trust,	their impact (positive and	colleagues and key client	Inspires and motivates team	external sour
Plans for the future; builds	is adaptable, and a proactive	negative) on future or existing	contacts and generating new	members to exceed	informed busi
organisational resilience and	problem solver. Is recognised	strategy. Focuses on	client relationships.	expectation. Acts with	Shares best p
supports changes to the	for quality output and	executing strategy and	Encourages innovative	integrity and is trusted by	ensure promp
business structure. Actively	providing a consistently high	delivering on long term vision	approaches to win new	clients and colleagues. Is a	management
seeks feedback and provides	service.	and goals but anticipates and	business, develop client	champion, for the firm's	and operation
feedback to others to support	Celebrates joint successes	can adapt and pivot to	propositions and enhance	culture and values. Celebrate	Proactive ma
growth and development.	with clients and delivery team	respond to market/ business	client service or to improve	individuals and teams	risk; identifyin
		changes.	internal processes and drive	(creates unity) who the	mitigating and
			efficiency	exemplify the firm's values	risks.
				and culture.	

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